

# OPERATIONS RESEARCH



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# The Simplex Method

An Iterative Approach to Linear Programming Optimization

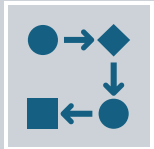
# The Simplex Algorithm: A Revolutionary Solution

Developed by *George Dantzig* in 1947, the Simplex Method provides an efficient algorithmic technique for solving linear programming problems of any magnitude—from two variables to thousands.

## From Graphical to Algebraic Solutions

<b>Find Initial Trial Solution</b>	Identify an initial basic feasible solution to the problem
<b>Test for Optimality</b>	Determine whether the current solution is optimal
<b>Improve and Iterate</b>	If not optimal, apply systematic rules to improve non-optimal solutions until optimality is reached

# Key Characteristics of the Simplex Method



## 1. Iterative Procedure

Systematically searches through feasible solutions, moving from one basic feasible solution to an improved neighboring solution



## 2. Maximization Focus

Concentrates on maximization problems, though minimization problems can be easily converted through standard transformations



## 3. Focuses on Feasible Solutions

Selects the optimal solution exclusively from the set of feasible solutions.

**NOTE:** We only address problems where the initial basic feasible solution is non-degenerate.

# Standard Form of LPP

Consider a linear programming problem after introducing slack and surplus variables.

$$\text{Max. } Z = c_1x_1 + c_2x_2 + \cdots + c_nx_n + 0x_{n+1} + 0x_{n+2} + \cdots + 0x_{n+m}$$

subject to

$$a_{11}x_1 + a_{12}x_2 + \cdots + a_{1j}x_j + \cdots + a_{1n}x_n + x_{n+1} = b_1$$

$$a_{21}x_1 + a_{22}x_2 + \cdots + a_{2j}x_j + \cdots + a_{2n}x_n + x_{n+2} = b_2$$

...

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$$a_{m1}x_1 + a_{m2}x_2 + \cdots + a_{mj}x_j + \cdots + a_{mn}x_n + x_{n+m} = b_m$$

$x_i \geq 0$  for all  $i = 1, 2, \dots, N$ , where  $N = n + m$ , and  $b_1, b_2, \dots, b_m$  are all positive.

# Matrix Representation

$$\text{Max. } Z = \mathbf{c}\mathbf{x}$$

subject to

$$\mathbf{A}\mathbf{x} = \mathbf{b}, \quad \mathbf{x} \geq \mathbf{0},$$

where

$\mathbf{A} = [a_{ij}]_{m \times N}$  is the coefficient matrix of order  $m \times N$ ,

$$\mathbf{x} = [x_1, x_2, x_3, \dots, x_n, \dots, x_N]_{N \times 1}$$

$$\mathbf{c} = (c_1, c_2, \dots, c_n, 0, 0, \dots, 0)_{1 \times N}$$

and

$$\mathbf{b} = [b_1, b_2, \dots, b_m]_{m \times 1}$$

## Standard Form Components

The linear programming problem in matrix form:

- **A**: Coefficient matrix ( $m \times N$ )
- **x**: Decision variable vector
- **b**: Resource constraint vector
- **c**: Objective function coefficient vector

Column vectors denoted by  $[\cdot]$  without transpose; row vectors by  $(\cdot)$ .

# Objective Function in Basis Form

- For a given **basic variable vector**

$$x_B = [x_{B1}, x_{B2}, \dots, x_{Bm}],$$

the corresponding **cost vector** is

$$c_B = (c_{B1}, c_{B2}, \dots, c_{Bm}).$$

- $c_{Bi}$  are the **coefficients of the basic variables** in the objective function
- Since all **non-basic variables = 0** in a BFS

$$Z = c_{B1}x_{B1} + c_{B2}x_{B2} + \dots + c_{Bm}x_{Bm} + 0$$

Or

$$Z = c_B x_B$$

## Interpretation:

- Objective value depends **only on basic variables**
- Cost contribution from non-basic variables is **zero**

# Fundamental Theorem of Linear Programming

If a linear programming problem  
 $\max Z = cx$  subject to  $Ax = b, x \geq 0$   
has an optimal feasible solution, then at least  
one basic feasible solution must be optimal.

This powerful result justifies the Simplex Method's approach: instead of examining infinite feasible solutions, we need only investigate the finite set of basic feasible solutions.

# From Feasible to Basic Feasible Solutions

## Reduction Theorem

Any feasible solution of an LPP  
 $\max Z = cx$  subject to  $Ax = b, x \geq 0$

can be systematically reduced to a basic feasible solution through a constructive algorithm.

- The procedure identifies linear dependencies among column vectors and eliminates variables until linear independence is achieved.

## Key Implication

If an optimal feasible solution exists, the reduction procedure preserves optimality, guaranteeing an optimal basic feasible solution.

# Optimal Feasible Solution to Optimal BFS

Given: Optimal feasible solution:  
 $x^* = (x_1, x_2, \dots, x_k, 0, \dots, 0), x_i > 0$

Associated columns:  
 $\alpha_1, \alpha_2, \dots, \alpha_k$  are linearly dependent

## Step 1 (Find Dependence Relation)

There exist scalars  $\lambda_1, \dots, \lambda_k$ , not all zero,  
such that  $\sum_{i=1}^k \lambda_i \alpha_i = 0$

Choose signs so that at least one  $\lambda_i > 0$

## Step 2 (Define Scaling Factor)

$$v = \max_{1 \leq i \leq k} \left( \frac{\lambda_i}{x_i} \right)$$

Ensures  $v > 0$

## Step 3 (Construct New Solution)

$$x'_i = x_i - \frac{\lambda_i}{v}, \quad i = 1, \dots, k,$$

$$x'_j = 0, \quad j = k + 1, \dots, N$$

## Step 6 (Iterate)

If remaining columns are  
**linearly independent**

→ **BFS obtained**

Else:

→ **Repeat Steps 1–5**

## Step 5 (Variable Reduction)

Since  $v = \lambda_i/x_i$  for at least one  $i$ ,  $x'_i = 0$ .

Number of non-zero variables  
decreases by at least 1

## Step 4 (Feasibility Check)

From definition of  $v$  such that  $x'_i \geq 0 \forall i$

So  $x' \geq 0, Ax' = b$

implies

**$x'$  is feasible**

(Optimality is preserved)



# Example

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Consider the set of equations

$$5x_1 - 4x_2 + 3x_3 + x_4 = 3$$

$$2x_1 + x_2 + 5x_3 - 3x_4 = 0$$

$$x_1 + 6x_2 - 4x_3 + 2x_4 = 15$$

$$x_1, x_2, x_3, x_4 \geq 0$$

If  $x_1 = 1, x_2 = 2, x_3 = 1, x_4 = 3$  is a feasible solution then find a basic feasible solution.

## Given System

$$Ax = b$$

$$\begin{bmatrix} 5 & -4 & 3 & 1 \\ 2 & 1 & 5 & -3 \\ 1 & 6 & -4 & 2 \end{bmatrix} \begin{bmatrix} x_1 \\ x_2 \\ x_3 \\ x_4 \end{bmatrix} = \begin{bmatrix} 3 \\ 0 \\ 15 \end{bmatrix}$$

## Column Representation

$$\alpha_1 x_1 + \alpha_2 x_2 + \alpha_3 x_3 + \alpha_4 x_4 = b$$

where

$$\alpha_1 = \begin{bmatrix} 5 \\ 2 \\ 1 \end{bmatrix}, \alpha_2 = \begin{bmatrix} -4 \\ 1 \\ 6 \end{bmatrix}, \alpha_3 = \begin{bmatrix} 3 \\ 5 \\ -4 \end{bmatrix},$$

$$\alpha_4 = \begin{bmatrix} 1 \\ -3 \\ 2 \end{bmatrix}, b = \begin{bmatrix} 3 \\ 0 \\ 15 \end{bmatrix}$$

## Given Feasible Solution

### Feasible Solution

$$x = (1, 2, 1, 3)$$

### Verification

$$\alpha_1 + 2\alpha_2 + \alpha_3 + 3\alpha_4 = b$$

### Observation

- All variables are **non-zero**
- Number of variables  $k = 4$
- Since  $m = 3$ , vectors must be **linearly dependent**

# Linear Dependence Relation

**Assume**

$$\alpha_1 = a\alpha_2 + b\alpha_3 + c\alpha_4$$

**Solve System**

$$-4a + 3b + c = 5$$

$$a + 5b - 3c = 2$$

$$6a - 4b + 2c = 1$$

**Solution**

$$a = \frac{22}{43}, \quad b = \frac{139}{86}, \quad c = \frac{189}{86}$$

# Construct $\lambda$ -Relation

**Multiply to Clear Denominators**

$$86\alpha_1 - 44\alpha_2 - 139\alpha_3 - 189\alpha_4 = 0$$

**Identify  $\lambda$  Values**

$$\lambda_1 = 86,$$

$$\lambda_2 = -44,$$

$$\lambda_3 = -139,$$

$$\lambda_4 = -189$$

## Compute Scaling Factor $v$

**Given**

$$x = (1, 2, 1, 3)$$

**Compute**

$$v = \max\left(\frac{\lambda_1}{x_1}, \frac{\lambda_2}{x_2}, \frac{\lambda_3}{x_3}, \frac{\lambda_4}{x_4}\right)$$

$$v = \max(86, -22, -139, -63) = 86$$

**Result**

$$v = \frac{\lambda_1}{x_1} \Rightarrow x_1 \text{ will be eliminated}$$

## New Feasible Solution

**Update Variables**

$$x'_i = x_i - \frac{\lambda_i}{v}$$

**Compute**

$$x'_1 = 0, \quad x'_2 = \frac{216}{86},$$
$$x'_3 = \frac{225}{86}, \quad x'_4 = \frac{447}{86}$$

**New Solution**

$$x' = \left(0, \frac{216}{86}, \frac{225}{86}, \frac{447}{86}\right)$$

## Verify BFS Condition

### Basis Matrix

$$B = (\alpha_2, \alpha_3, \alpha_4)$$

### Determinant

$$\begin{vmatrix} -4 & 3 & 1 \\ 1 & 5 & -3 \\ 6 & -4 & 2 \end{vmatrix} \neq 0$$

### Conclusion

The new feasible solution is a **Basic Feasible Solution (BFS)**.

## Alternative BFS

### Use Opposite Sign

$$-86\alpha_1 + 44\alpha_2 + 139\alpha_3 + 189\alpha_4 = 0$$

### Resulting BFS

$$x_1 = \frac{225}{139}, \quad x_2 = \frac{234}{139},$$

$$x_3 = 0, \quad x_4 = \frac{228}{139}$$

# Improved Basic Feasible Solution

## Theorem (Improved BFS Condition)

If a non-basic column has positive reduced cost and at least one positive pivot coefficient, then pivoting on that column produces a new BFS with an improved (or equal) objective value; strictly improved in the non-degenerate case.

Let

$$x_B = B^{-1}b$$

be a BFS with

$$Z = c_B x_B$$

If there exists a column  $\alpha_j \in A \setminus B$  such that

- **Reduced cost:**

$$c_j - Z_j > 0$$

- **Pivot condition:**

$$y_{ij} > 0 \text{ for at least one } i$$

Then

- A **new BFS** can be obtained by replacing one column of  $B$  with  $\alpha_j$ , and the new objective value satisfies

$$Z' \geq Z$$

- If the BFS is **non-degenerate**, then

$$Z' > Z$$

# Procedure to Get Improved BFS

**Objective:** Find a new BFS from a given BFS that gives a better (or equal) value of the objective function

## I. Representation Using Basis

### Matrix Setup

$$A = (\alpha_1, \alpha_2, \dots, \alpha_N), B = (\beta_1, \beta_2, \beta_m)$$

### Column Expansion

Each non-basic column can be written as:

$$\alpha_j = \sum_{i=1}^m y_{ij} \beta_i$$

or

$$Y_j = B^{-1} \alpha_j$$

### Interpretation

- $y_{ij}$  = Transformed constraint coefficient
- Shows how column  $\alpha_j$  is expressed in the current basis

## II. Pivot & New BFS Construction

### Choose Leaving Variable

Find index  $r$  such that:

$$v = \min_i \left\{ \frac{x_{Bi}}{y_{ij}} \mid y_{ij} > 0 \right\}$$

Then: **Replace**  $\beta_r$  in  $B$  with  $\alpha_j$

### Update Basic Variables

$$x'_{Bi} = x_{Bi} - \frac{y_{ij}}{y_{rj}} x_{Br}, i \neq r, \quad x'_{Br} = \frac{x_{Br}}{y_{rj}}$$

### Feasibility

- If  $y_{rj} > 0 \rightarrow x'_B \geq 0$
- New solution is a **BFS**

## Improvement in Objective Value

### Objective Function Update

$$Z' = Z + v(c_j - Z_j)$$

### Conclusions

If  $c_j - Z_j > 0$  and  $v > 0 \rightarrow$  **Strict improvement:**

$$Z' > Z$$

If  $v = 0 \rightarrow$  **Degenerate BFS:**

$$Z' = Z$$

### New Basis

$$B' = (\beta_1, \dots, \alpha_j, \dots, \beta_m)$$

- If the initial BFS is **degenerate**, the new BFS is also **degenerate**

## Example

$$\text{Max } Z = 3x_1 + 2x_2$$

Subject to

$$x_1 + x_2 \leq 4$$

$$2x_1 + x_2 \leq 5$$

$$x_1, x_2 \geq 0$$

### **Standard Form**

$$1x_1 + x_2 + s_1 = 4$$

$$2x_1 + x_2 + s_2 = 5$$

### **Initial BFS:**

$$x_1 = 0, x_2 = 0, s_1 = 4, s_2 = 5$$

$$\text{Initial } Z = 0$$

### **Check Improvement**

- **Reduced costs:**

$$c_1 - Z_1 = 3 > 0, c_2 - Z_2 = 2 > 0.$$

$\rightarrow$  Enter:  $x_1$

- **Pivot column ( $x_1$ ):**

Coefficients = 1, 2, both  $> 0$

$\rightarrow$  **Pivot possible**

- **Minimum Ratio Test**

$$\frac{4}{1} = 4, \quad \frac{5}{2} = 2.5 \Rightarrow \text{Leave: } s_2$$

- **New BFS (After Pivot)**

$$x_1 = 2.5, x_2 = 0, s_1 = 1.5, s_2 = 0$$

- **Improved Objective**

$$Z' = 3(2.5) = 7.5 > 0$$

# What Can Happen in a Linear Programming Problem?

Understanding all the possibilities is crucial for solving linear programming problems effectively.

At any iteration of the **Simplex Method**, a **Basic Feasible Solution (BFS)** can lead to several distinct outcomes.

## **Four Possible Outcomes :**

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### **1. Optimal Solution**

The best possible solution that maximizes or minimizes the objective function while satisfying all constraints.

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### **2. Alternative Optimal Solutions**

Multiple different solutions that all achieve the same optimal objective function value.

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### **3. Unbounded Solution**

The objective function can increase or decrease without limit, indicating no finite optimal value exists.

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### **4. Consistency or Redundancy in Constraints**

Constraints that either contradict each other or contain unnecessary equations.

# Simplex Method: Computational Procedure

## First Step

- **Convert to Maximization**

If minimization problem, multiply objective function by  $-1$ .

- **Ensure Non-Negative RHS**

Make all  $b_i \geq 0$  by multiplying constraints by  $-1$  if needed.

- **Convert to Equations**

Add slack/surplus/artificial variables as required.

## Building the Initial Simplex Table

- **Find Initial B.F.S.**

Use methods from previous cases. Apply two-phase or Big M-method if artificial variables present.

- **Construct Table**

Set up initial simplex table with basis, variables, and solution values. Non-basic variables always equal zero.

- **Calculate Net Evaluations**

Compute  $\Delta_j = c_j - c_B Y_j$  for each variable. In starting table, these equal  $c_j$  values and are zero for basic variables.

## Initial Simplex Table

B	C <sub>B</sub>	c <sub>j</sub>	c <sub>1</sub>	c <sub>2</sub>	...	c <sub>k</sub>	...	c <sub>n</sub>	c <sub>n+1</sub>	c <sub>n+2</sub>	...	c <sub>n+m</sub>	Min Ratio x <sub>B</sub> /Y <sub>k</sub>
		x <sub>B</sub>	Y <sub>1</sub> (= α <sub>1</sub> )	Y <sub>2</sub> (= α <sub>2</sub> )		Y <sub>k</sub> (= α <sub>k</sub> )		Y <sub>n</sub> (= α <sub>n</sub> )	Y <sub>n+1</sub> (β <sub>1</sub> )	Y <sub>n+2</sub> (β <sub>2</sub> )		Y <sub>n+m</sub> (β <sub>m</sub> )	
Y <sub>n+1</sub>	c <sub>B1</sub> = 0	x <sub>B1</sub> = b <sub>1</sub>	y <sub>11</sub> = a <sub>11</sub>	y <sub>12</sub> = a <sub>21</sub>	...	y <sub>1k</sub> = a <sub>1k</sub>	...	y <sub>1n</sub> = a <sub>1n</sub>	1	0	...	0	→
Y <sub>n+2</sub>	c <sub>B2</sub> = 0	x <sub>B2</sub> = b <sub>2</sub>	y <sub>21</sub> = a <sub>21</sub>	y <sub>22</sub> = a <sub>22</sub>	...	y <sub>2k</sub> = a <sub>2k</sub>	...	y <sub>2n</sub> = a <sub>2n</sub>	0	1	...	0	
⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	
⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	
Y <sub>n+r</sub>	c <sub>Br</sub> = 0	x <sub>Br</sub> = b <sub>r</sub>	y <sub>r1</sub> = a <sub>r1</sub>	y <sub>r2</sub> = a <sub>r2</sub>	...	y <sub>rk</sub> = a <sub>rk</sub>	...	y <sub>rn</sub> = a <sub>rn</sub>	0	0	...	0	
⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	
⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	⋮	
Y <sub>n+m</sub>	c <sub>Bm</sub> = 0	x <sub>Bm</sub> = b <sub>m</sub>	y <sub>m1</sub> = a <sub>m1</sub>	y <sub>m2</sub> = a <sub>m2</sub>	...	y <sub>mk</sub> = a <sub>mk</sub>	...	y <sub>mn</sub> = a <sub>mn</sub>	0	0	...	1	
Z = c <sub>B</sub> x <sub>B</sub> = 0		Δ <sub>j</sub>	Δ <sub>1</sub>	Δ <sub>2</sub>	...	Δ <sub>k</sub> ↑	...	Δ <sub>n</sub>	Δ <sub>n+1</sub>	Δ <sub>n+2</sub>	...	Δ <sub>n+m</sub>	

# Optimality Condition Theorem

If for every column which is in A but not in basis B, the reduced cost is non-positive (for maximization), then the current basic feasible solution is optimal.

- This fundamental theorem provides the stopping criterion for the Simplex Method. When all reduced costs for non-basic variables are non-positive, no improvement is possible, confirming optimality.

## Given

Current BFS:

$$x_B = B^{-1}b$$

Objective value:

$$Z^* = c_B x_B$$

## Condition

If for all  $\alpha_j \notin B$ :

$$c_j - Z_j \leq 0$$

## Conclusion

$x_B$  is an **Optimal Basic Feasible Solution**

$Z^*$  is the **Optimal Value**

# Alternative Optimal Solutions

(More than one solution gives the same optimal value.)

A linear programming problem possesses alternative optimal solutions when multiple distinct variable sets achieve the same optimal objective function value.

## Non-Basic Alternative

If reduced cost equals zero for a non-basic variable and all its pivot column coefficients are non-positive, a non-basic alternative optimal solution exists.

## Basic Alternative

If reduced cost equals zero for a non-basic variable and at least one pivot column coefficient is positive, an alternative basic optimal solution exists.

### Non-Basic Alternative Optimum

If:

$$c_j - Z_j = 0$$

and

$$y_{ij} \leq 0, \forall i$$

**Result**

**A non-basic alternative optimal solution exists**

### Basic Alternative Optimum

If:

$$c_j - Z_j = 0$$

and

$$y_{ij} > 0 \text{ for at least one } i$$

**Result**

**A new optimal BFS exists (after pivot)**

## Optimality Testing Criteria

- **Optimal Solution**

If  $\Delta_j = c_j - c_B Y_j \leq 0$  for all  $j$ , solution is optimal. Alternative optimal solutions exist if any  $\Delta_j = 0$  for non-basic variables.

- **Not Optimal**

If any  $\Delta_j > 0$ , **solution can be improved**. Proceed to iteration steps to find better solution.

- **Unbounded Solution**

If maximum positive  $\Delta_j$  has all non-positive column elements, problem is unbounded.

- **No Feasible Solution**

If optimality satisfied but artificial variable remains in basis with non-zero value, no feasible solution exists.

## Iteration Process: Improving the Solution

### 1. Select Entering Vector

Choose variable with **largest positive**  $\Delta_j$  value to enter basis (incoming vector).

### 2. Select departing Vector

Calculate **minimum ratio**  $x_{Bi}/y_{ik}$  for positive  $y_{ik}$ . Corresponding variable **leaves basis** (outgoing vector).

### 3. Identify Pivot Element

Element at intersection of incoming column and outgoing row. Transform to unity by row operations.

### 4. Update Simplex Table

Perform row operations to make **pivot** column a **unit** vector. Replace outgoing with incoming variable in basis.

### 5. Test for Optimality

**Repeat** process until optimal solution achieved or special case identified.

# Finding Initial Basic Feasible Solutions in LPP

A systematic method for determining the most convenient initial basic feasible solution to linear programming problems across different constraint types.

LPP:

$$\text{Max/Min } Z = cx \text{ s.t. } Ax = b, x \geq 0$$

**Why Do We Need a Starting BFS?**

**Simplex Requirement**

Need a **basis matrix**  $B$  that is:

**Square ( $m \times m$ )**

**Non-singular**

Ideally an **identity matrix**

**Goal**

Choose  $m$  variables whose columns form  $I_m$  so we can compute:

$$x_B = B^{-1}b = b \geq 0$$

# Three Cases of Constraint Types

## Case I: $\leq$ Constraints

(All original constraints have  $\leq$  sign.)

### Method Overview

- Insert slack variables to convert inequalities into equations.
- The requirement vector must satisfy  $b_i \geq 0$  (multiply constraint by  $-1$  if negative).
- Initial basis matrix B consists of slack variable columns, forming an identity matrix.
- This yields immediate BFS.

### Solution Process

- Set all non-basic (given) variables to zero
- Solve equations for slack variables
- Initial B.F.S. equals the b vector

## Case II: $\geq$ Constraints

(All constraints have  $\geq$  sign.)

### Add Surplus Variables

- Convert constraints to equations by inserting surplus variables to account for excess.

### Introduce Artificial Variables

- Surplus variables create negative identity, making initial basis infeasible.
- Add artificial variables to form proper basis.

### Form Initial Basis

- Basis matrix B consists of artificial variable columns.
- Set non-basic variables to zero and solve for artificial variables.

## Case III: Mixed Signs

(Constraints contain  $\leq$ ,  $\geq$ , and  $=$  signs. )

- When constraints contain  $\leq$ ,  $\geq$ , and  $=$  signs simultaneously, combine all variable types strategically.
- Use slack, surplus, and artificial variables.
- Basis matrix includes unit column vectors from slack and artificial variables.
- Initial B.F.S. obtained by setting non-basic variables to zero.

**Slack Variables** : For  $\leq$  constraints

**Surplus + Artificial** : For  $\geq$  constraints

**Artificial Only** : For  $=$  constraints

NOTE: In all three cases, initial BFS consists of constants  $b_1, b_2, \dots, b_m \geq 0$ .

# Example

## “ $\leq$ ” Constraint (Works Naturally)

$$x_1 + x_2 \leq 5$$

Add slack variable:

$$x_1 + x_2 + s_1 = 5$$

Column of  $s_1 = [1, 0, 0, \dots]$

- This is an **identity column**
- $s_1$  can be a **basic variable**

## “ $=$ ” Constraint (No Identity Column)

$$x_1 + x_2 = 5$$

- There is **no slack or surplus variable** to add
- Coefficients of  $x_1, x_2$  are not identity-like.
- So, There is **no obvious basic variable** to start with

**To Fix:** Add an artificial variable:

$$x_1 + x_2 + a_1 = 5$$

Now  $a_1$  forms an **identity column**

## “ $\geq$ ” Constraint (Still No Identity Column)

$$x_1 + x_2 \geq 5$$

**Subtract Surplus**

$$x_1 + x_2 - t_1 = 5$$

Column of  $t_1 = [-1, 0, 0, \dots]$

- This is **not an identity column**
- So  $t_1$  **cannot be basic**

**To Fix:** Add artificial variable:

$$x_1 + x_2 - t_1 + a_1 = 5$$

Column of  $a_1 = [1, 0, 0, \dots]$ .

- Now we have a **starting basis**

# Artificial Variables — What & Why

## What is an Artificial Variable?

A **temporary variable** added to a constraint to create an **initial Basic Feasible Solution** when one does not naturally exist.

## Why Are They Needed?

In the Simplex Method, we must start with:

- A **basis matrix  $B$**  (identity columns)
- A **Basic Feasible Solution  $x_B \geq 0$**

Some constraints **do not provide an identity column** after adding slack/surplus variables:

- “=” **constraints**
- “ $\geq$ ” **constraints** (even after subtracting a surplus variable)

## When Do We Add Them?

Constraint Type	After Conversion	Artificial Variable
$\leq$	Add slack	✗ Not needed
=	No identity column	✓ Needed
$\geq$	Subtract surplus	✓ Needed

**NOTE:** Artificial variables **must be removed** before the final solution.

# Unbounded Solutions Theorem

**Positive reduced cost + non-positive pivot column  $\Rightarrow$  Unbounded (Maximization).**

If for any basic feasible solution there exists a column in  $A$  but not in basis  $B$  where the **reduced cost is positive** and all **pivot column coefficients** are non-positive, then the problem has an unbounded solution when maximizing.

## Mathematical Implication

When this condition holds, the objective function value can be increased arbitrarily by giving sufficiently large values to the entering variable.

**Given**

LPP:

$$\text{Max } Z = cx \text{ s.t. } Ax = b, x \geq 0$$

Current BFS:

$$x_B = B^{-1}b$$

**Condition**

If there exists a column  $\alpha_j \notin B$  such that

$$c_j - Z_j > 0$$

and

$$y_{ij} \leq 0 \text{ for all } i = 1, 2, \dots, m$$

**Conclusion**

The LPP has an **unbounded solution**

# Inconsistency and Redundancy

## Redundancy in Constraints

A constraint system is **redundant** if:

$$r(A) = r(A | b) = k \leq n < m$$

### Meaning

- System has **more constraint equations than needed**
- Some constraints **do not affect the feasible region**
- Number of redundant constraints:

$$m - k$$

$$r(A) = \text{Rank}(A)$$

## Inconsistency in Constraints

The system:

$$Ax = b$$

is **inconsistent** if:

$$r(A) \neq r(A | b)$$

### Meaning

No solution satisfies all constraints → **No feasible region**

# Artificial Variables: Decision Rules

## Case I: No Artificial Vectors

If basis B contains no artificial vectors and optimality is satisfied, the current solution is a valid **basic feasible solution**.

## Case II: Zero-Level Artificial Vectors

If artificial vectors appear in the basis at zero level and optimality is satisfied, the system is consistent. If all coefficients are zero for a row with an artificial vector, that **constraint is redundant**.

## Case III: Positive-Level Artificial Vectors

If at least one artificial vector appears in the basis at a positive level when optimality is satisfied, **no feasible solution exists** for the problem.

### Case I — Feasible & Valid Solution

#### Conditions:

1. No artificial variables in basis
2. Optimality condition satisfied

#### Conclusion

Current solution is a BFS

### Case II — Consistent & Redundant Solution

#### Conditions:

1. Artificial variables in basis
2. Their values = 0
3. Optimality condition satisfied

#### Conclusion

System is consistent

If corresponding  $y_{ij} = 0$ , then that constraint is redundant

### Case III — Infeasible Solution

#### Condition

1. Artificial variable in basis
2. Value  $> 0$
3. Optimality condition satisfied

#### Conclusion

No feasible solution exists

# Summary Table

Use this 3-question rule.

## 1. Can Z improve?

→ Check  $c_j - Z_j$

## 2. Can I pivot?

→ Check  $y_{ij} > 0$

## 3. What does it mean?

Optimal / Unbounded / Alternative / Infeasible

Condition	Result
$c_j - Z_j \leq 0 \forall j$	Optimal BFS
$c_j - Z_j > 0, \text{ all } y_{ij} \leq 0$	Unbounded
$c_j - Z_j = 0, \text{ all } y_{ij} \leq 0$	Non-basic Alternative Optimum
$c_j - Z_j = 0, \text{ some } y_{ij} > 0$	Basic Alternative Optimum
Artificial var $> 0$ in basis	Infeasible
Artificial var $= 0$ in basis	Consistent / Possibly Redundant